

# Islamic Social Finance Architecture in Indonesia: Demographic and Technology Based of ISF (Waqaf) Development

By
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Chairman of Indonesian Awqf Board
Jakarta, 12 November 2019

# Agenda

#### Introduction

#### Opportunity of ISF (waqf) development in Indonesia

- Population and demographic dividend
- Culture and value
- Trends of prosperity
- Big market of Islamic economy and Digital dividend

#### What we should do

- Ecosystem development and shifting paradigm
- Preparing new waqf generation
- Develop waqf core principles and waqf linked sukuk

#### Conclusion

# Introduction

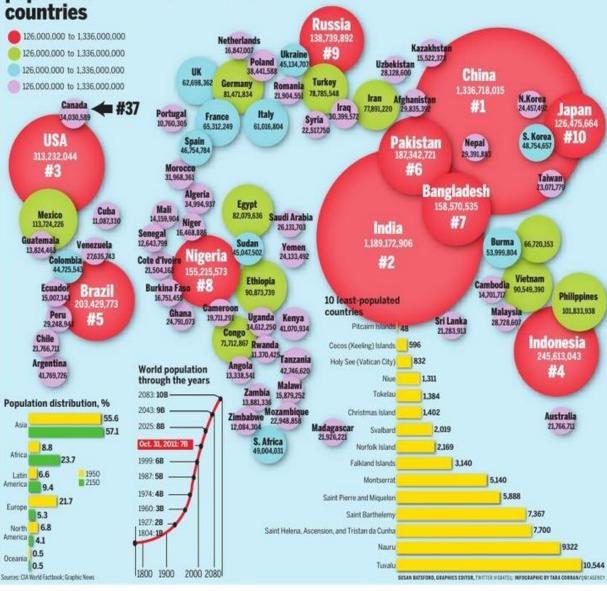
# Opportunities of ISF (waqf) Development in Indonesia-very challenging: population number, religiosity awareness, culture, prosperity and advantage of digital technology

# Opportunities of ISF (waqf) Development in Indonesia: (1) Number of population and early demographic dividend

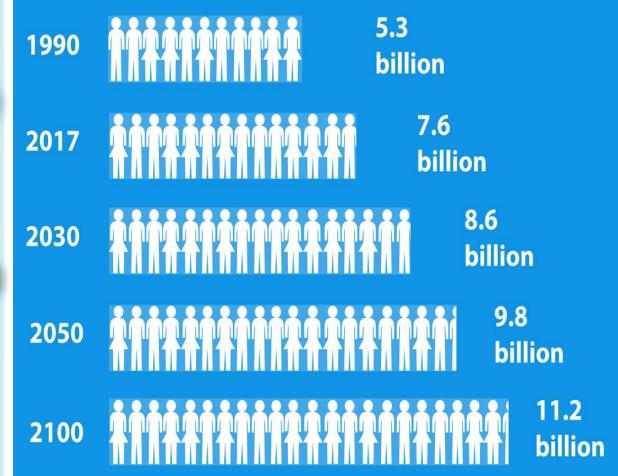
# **7 BILLION**

Top 75 most populated countries

World population is expected to hit 7 billion on or about Oct. 31.



# World Population Projected world population until 2100



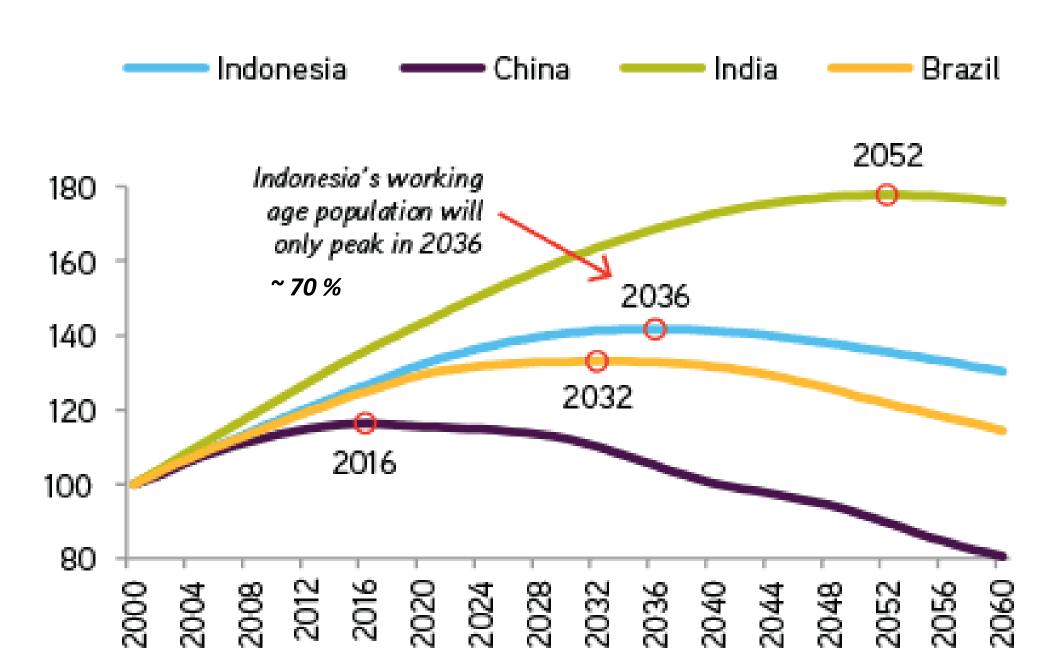
Source: United Nations Department of Economic and Social Affairs, Population Division, World Population Prospects: The 2017 Revision Produced by: United Nations Department of Public Information



## **Number of Religion in Indonesia**

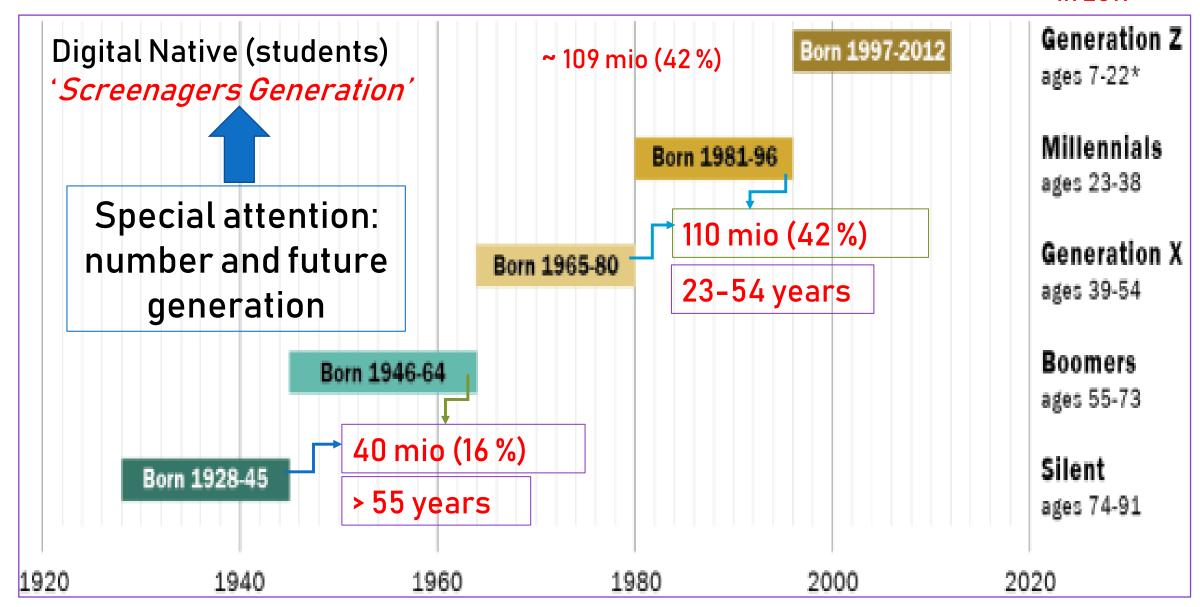
Religion	Number	%	
Islam	207.176.162	87.18	
Christian	16.528.513	6.96	
Catholic	6.907.873	2.91	
Hindu	4.012.116	1.69	
Budhism	1.703.254	0.72	
Kong Hu Cu	117.091	0.13	
Others	1.196.317	0.51	
Total	237.641.326		

Source: Biro Pusat Statistik, Sensus 2014



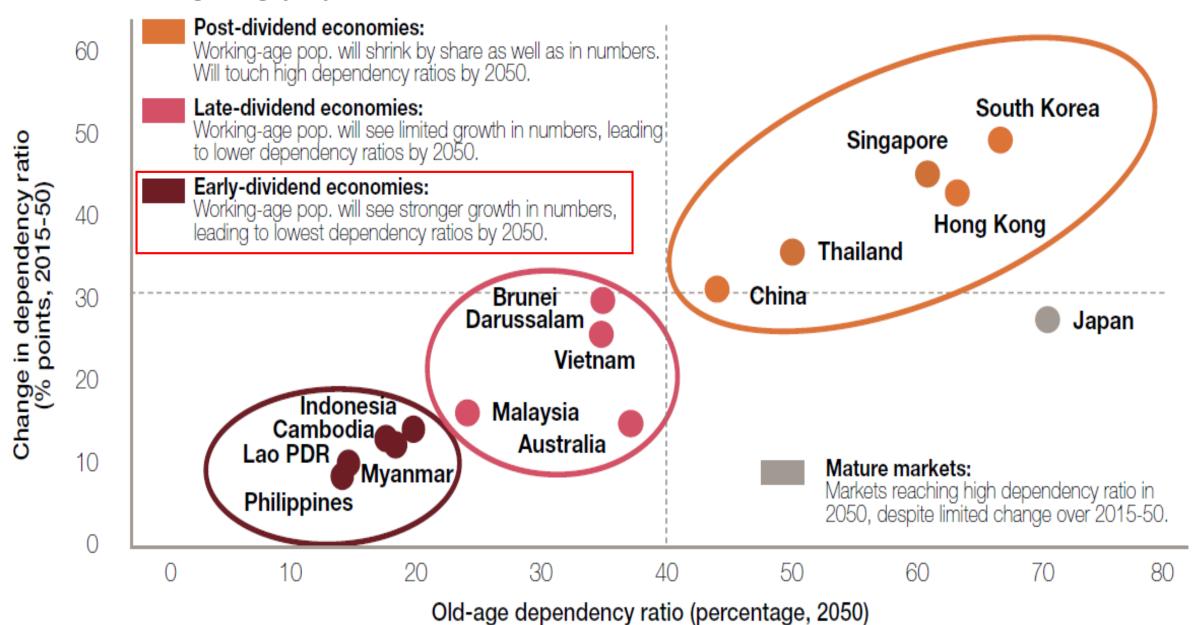
#### The Generations Defined

Generation Age in 2019



Source: PEW Research Center and BPS

#### Ageing population in ASEAN and other Asian Economies



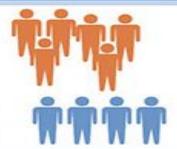
Source: International Monetary Fund, 2017, World Population Prospect, UN Population Division, 2017

# Opportunities of ISF (waqf) Development in Indonesia: Philanthropist culture and value

# PERSONALITY TRAITS THAT DEFINE

**GENERATION Z (BORN BETWEEN 1995 AND 2012)** 

PRAGMATIC
60%
say they
want a long career
with one company



2 COMPETITIVE
Almost consider themselves very competitive

3 CONNECTED 78% prefer face-to-face communication with work and bosses

4 SOCIALLY RESPONSIBLE

9%
say that a company's impact on society affects their decision to work there

5 CUSTOMIZERS
No limit of ideas, but



would rather get a job than create one

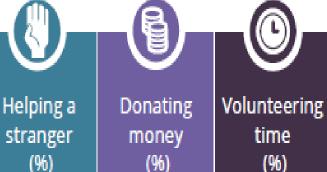
6 PLUGGED IN
4 %
check
in on social media
at least hourly

7 SELF RELIANT 7%
Even though say
personal relationships
with co-workers are important,
many prefer to learn at their own pace











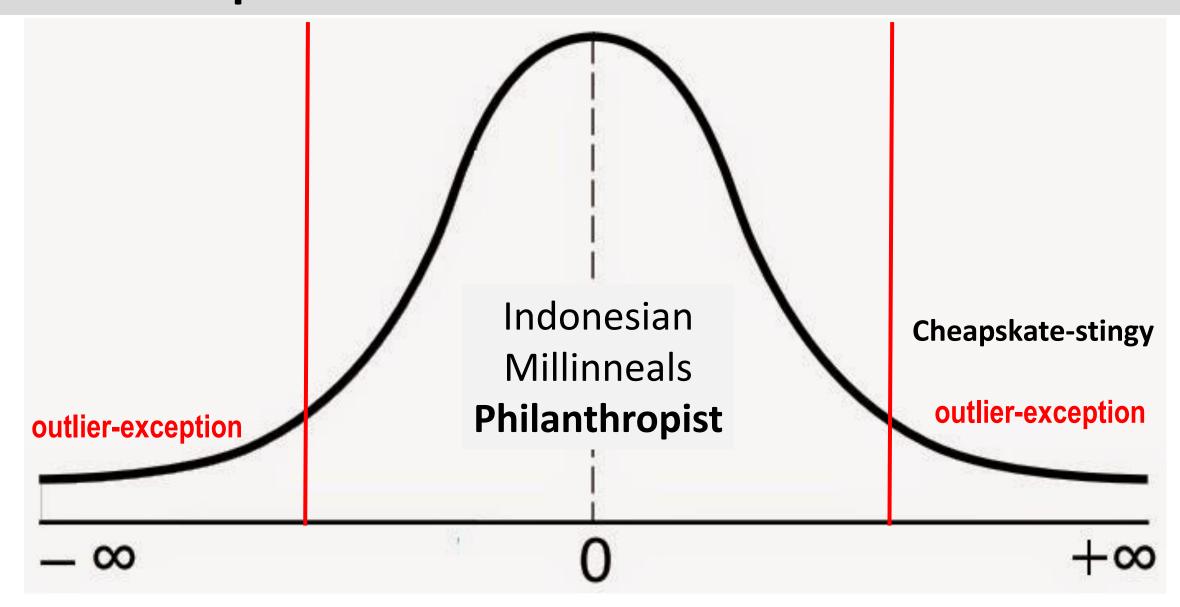
millennials and digital native generation:

Philanthropist

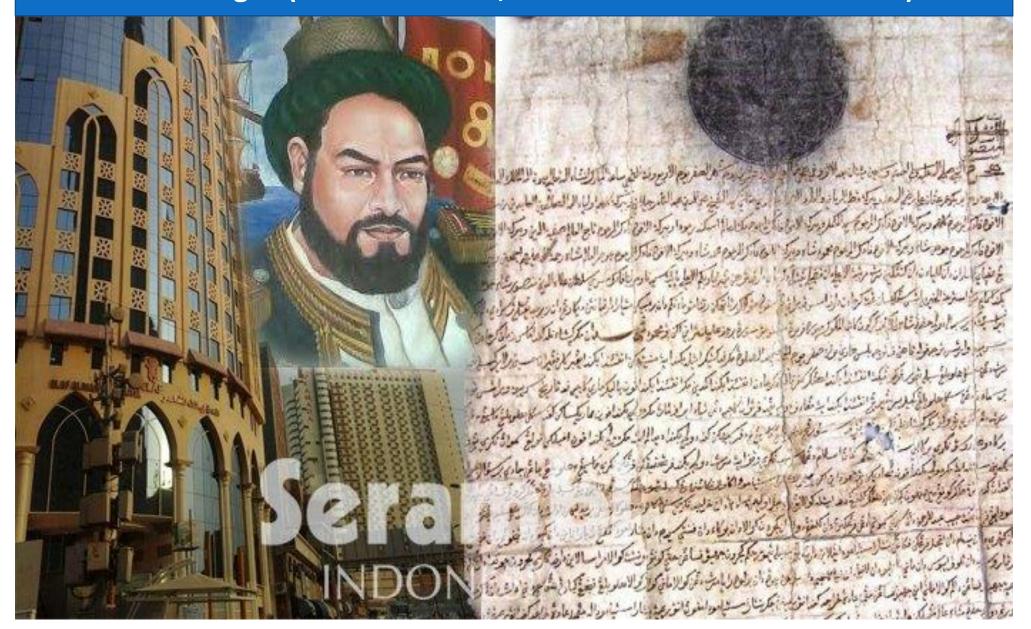
Kallere	ranking	score (%)	(%)	(%)	(%)
Indonesia	1	59	46	78	53
Australia	2	59	65	71	40
New Zealand	3	58	66	68	40
United States of America	4	58	72	61	39
Ireland	5	56	64	64	40
United Kingdom	6	55	63	68	33
Singapore	7	54	67	58	39
Kenya	8	54	72	46	45
Myanmar	9	54	40	88	34
Bahrain	10	53	74	53	33

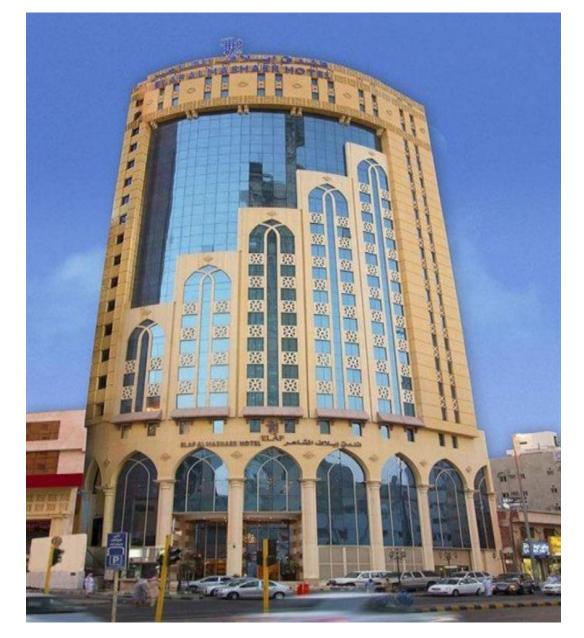
Top 10 countries in the CAF World Giving Index 2018 Charities Aid Foundation (CAF), October 2018

## Philanthropist: basic character of Indonesian millennials



# Prominent Wqif from Aceh: Habib Bugak (1800 M-1224 H, Hotel and Jiad Tower Mekkah)



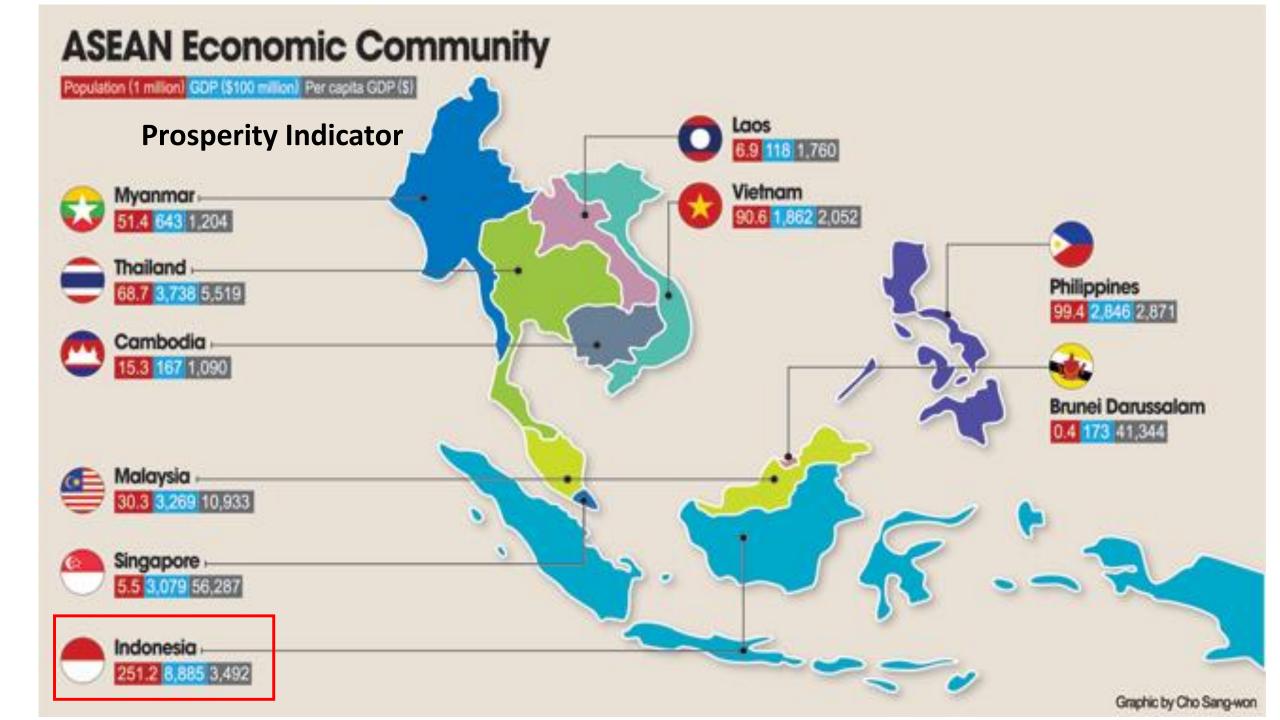


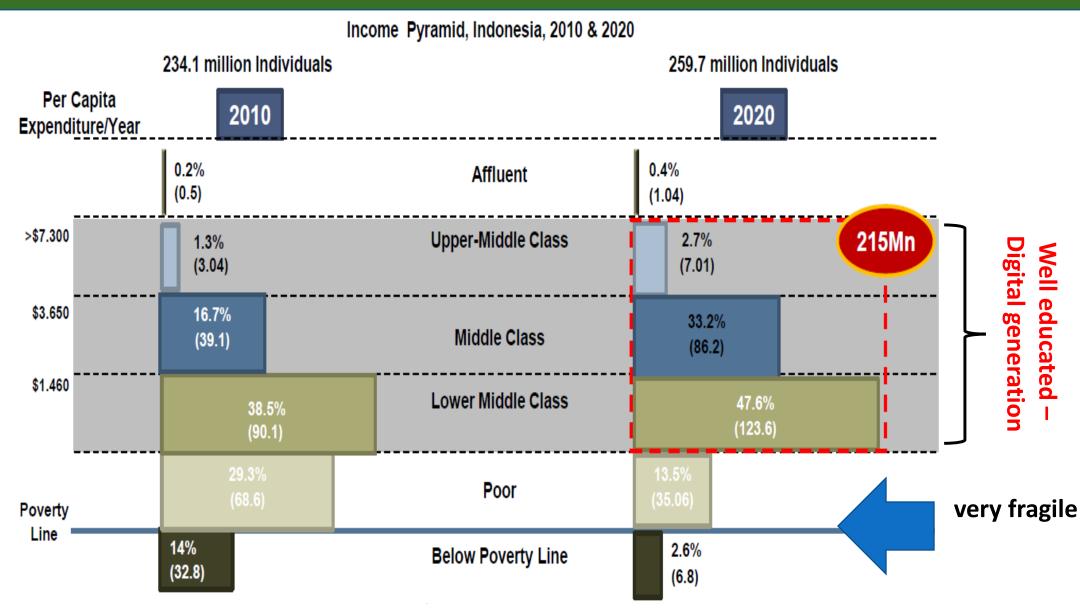
Elaf al-Mashaer Hotel, yang berdiri di atas tanah wakaf Habib Bugak Asyi di Mekkah.



Aceh's Hajj (mauquf alaih) receive benefit from Habib Bugak waqf asset management IDR 22 milyar for 4000 jamaah.

# Opportunities of ISF (waqf) Development in Indonesia: Trend of Prosperity

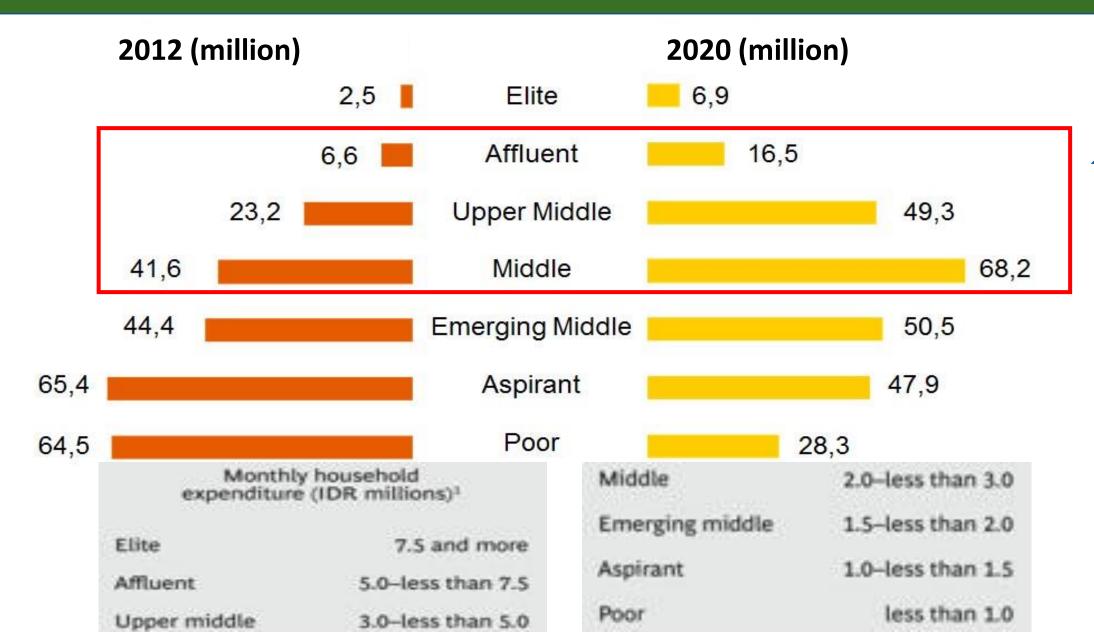




Frost and Sullivan 2016: Indonesia Health care outlook

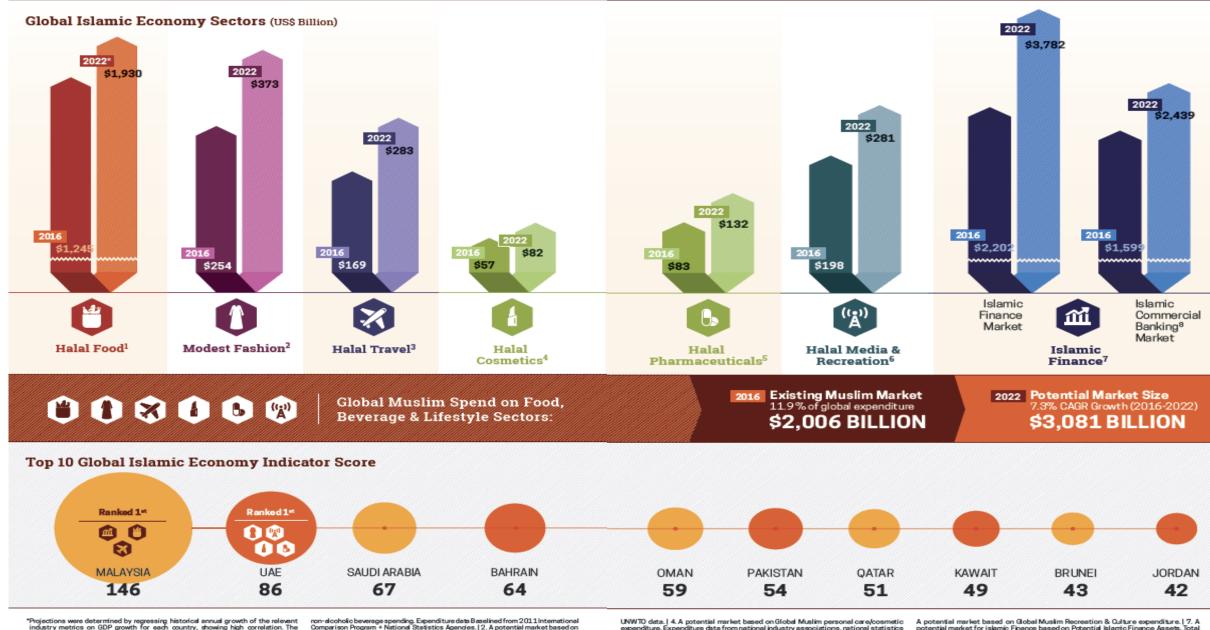
# Vertical Mobility

## Middle Income Forecasting



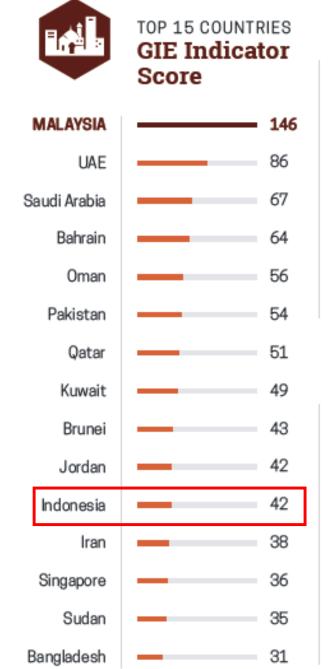
# Opportunities of ISF (waqf) Development in Indonesia: Big market for Islamic economy

#### **GLOBAL ISLAMIC ECONOMY**



"Projections were determined by regressing historical annual growth of the relevant industry metrics on GDP growth for each country, showing high correlation. The regression determined aline of beat's £t that, using IMF GDP forceasts, projected industry growth. MF Outlook Oct 2014 bathases for badine projections. DinarStandard Muslam market estimates & anlaysis. [1.4 potential market based on Muslam food &

non-alcoholic beverage spending. Expenditure data Baselined from 2011 International Comparison Program + National Statistics Agendee. 12. A potential market based on Oothing and footwear spending. Expenditure data Baselined from 2011 International Comparison Program + National Statistics Agencies. 13. A potential market based on Gobal Muslim Outbound Tourism expenditure. Expenditure data Baselined from 2014. LNWTO data. I 4.A potential market based on Global Muslim personal care/cosmatic expenditure. Expenditure data from national industry associations, national statistics agencies. Eurostats and DinarStandard Analysis. I 5. A potential market based on Global Muslim Pharmaceutical expenditure. Various National Statistics Agencies/ Pharmae Industry Associations and UN Comtrado Data, DinarStandard Analysis. I 6. A potential market based on Gobal Muslim Necreation & Culture expenditure. I Y. A potential market for islamic Finance based on Potential Islamic Finance Assets. Total Commercial Banking Assets data from Central Banks. Current market estimates and projections: ThomsonReuters 2014 Data. I B. Commercial banking assets only (Funds, Insurance, other not included)





#### TOP 10 Halal Food

#### MALAYSIA

- 2 UAE
- 3 Brazil
- 4 Australia
- 5 Pakistan
- 6 Oman
- 7 Brunei
- 8 Singapore
- 9 Sudan

TOP 10

Modest

Fashion

**1** UAE

2 Turkey

5 France

6 China

8 India

7 Malaysia

9 Sri Lanka

10 Morocco

4 Singapore

3 Italy

10 Saudi Arabia



#### TOP 10 Islamic Finance

#### MALAYSIA

- 2 Bahrain
- 3 UAE
- 4 Saudi Arabia
- 5 Oman
- 6 Kuwait
- 7 Pakistan
- 8 Qatar
- 9 Iran

((a))

TOP 10

UAE

3 Qatar

10 Indonesia

Halal Media

2 Singapore

4 Malaysia

6 Lebanon

7 Germany

Bahrain

8 Oman

10 France

5 United Kingdom

and Recreation



#### TOP 10 Halal Travel

#### MALAYSIA

- UAE
- Turkey
- Indonesia
- Thailand
- Saudi Arabia
- Tunisia
- Maldives
- Qatar
- Jordan



#### TOP 10 Halal **Pharmaceuticals** and Cosmetics

#### UAE

- Singapore
- Malaysia
- Egypt
- Pakistan
- Jordan
- Saudi Arabia

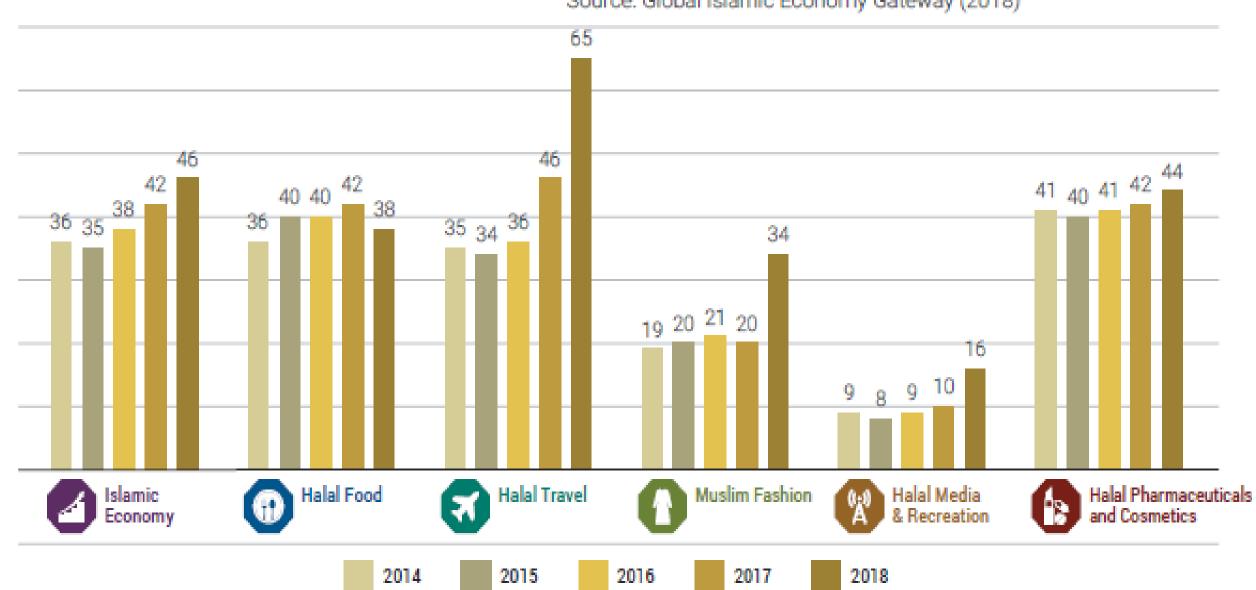
#### Indonesia

- 9 France
- Oman 10

State of the Global Islamic Economy Report 2017/2018

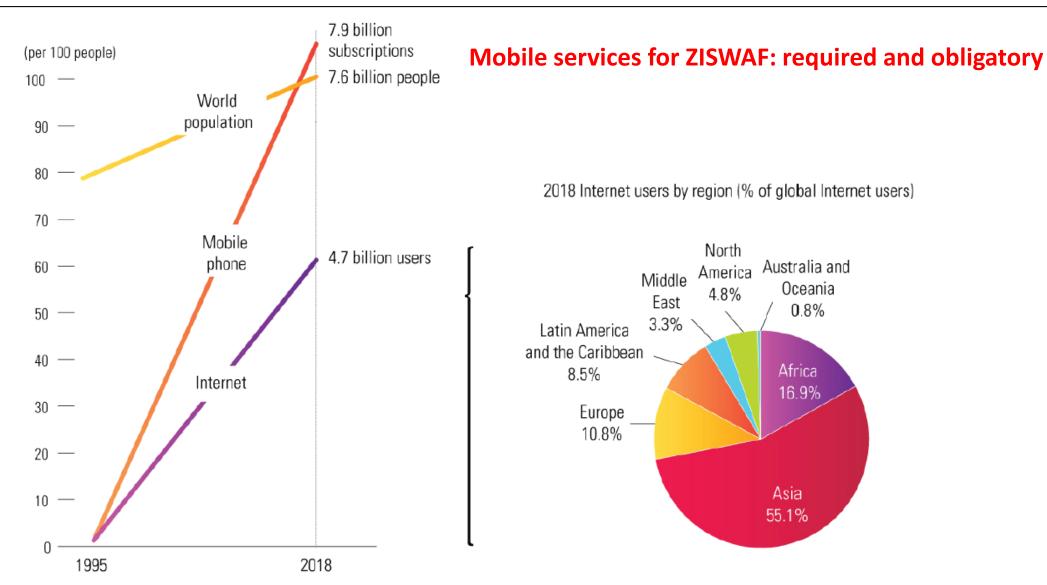
#### Comparison of Halal Sector Scores in Indonesia 2014-2018

Source: Global Islamic Economy Gateway (2018)



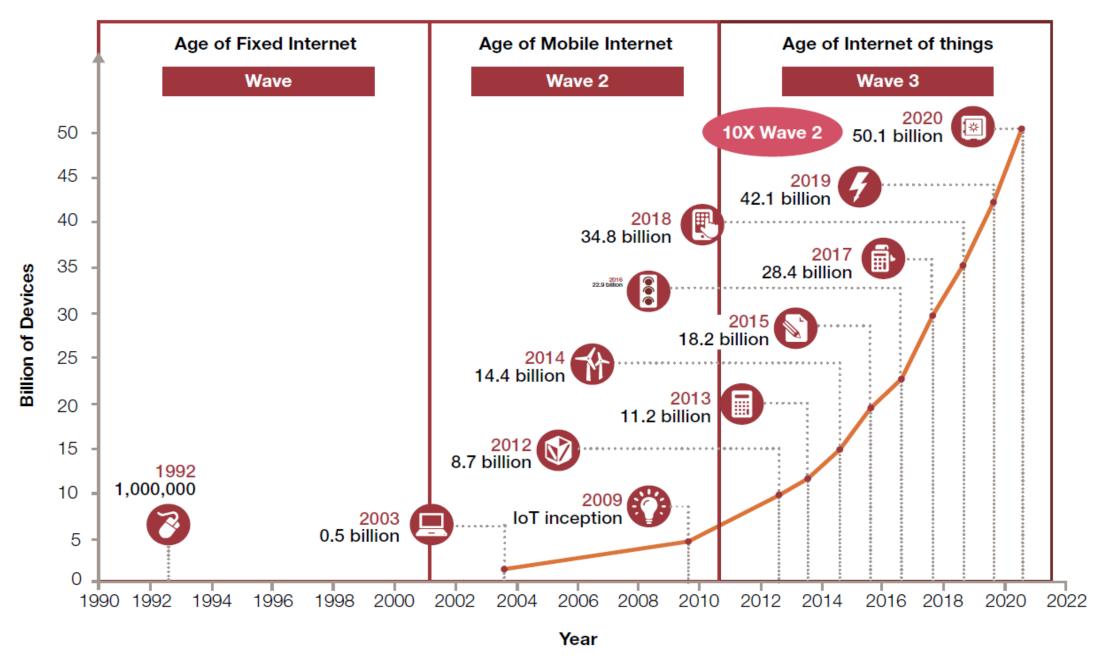
# Opportunities of ISF (waqf) Development in Indonesia: Digital technology as enabler

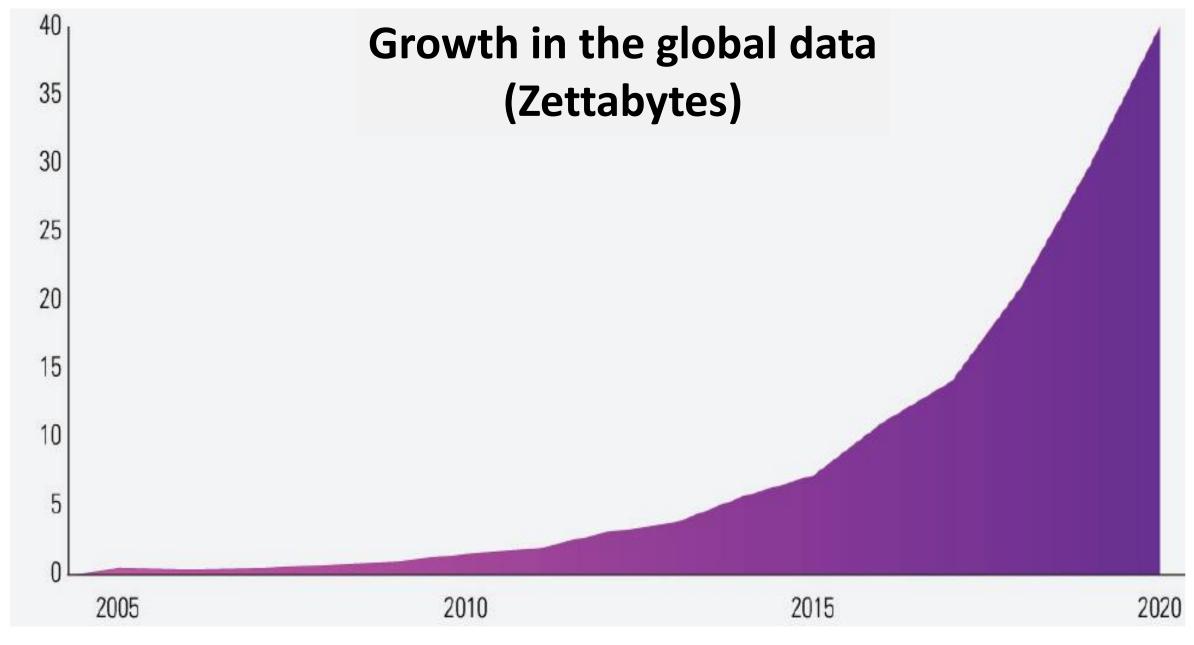
# The change in technology penetration around the world between 1995-2018 was substantial and holds promise to benefit people around the world



Source: Human Development Report Office calculations based on World Bank and ITU data.

#### Growth in Device Connectivity Between 1990 and 2022





Note: A zettabytes is equivalent to the data stored on some 250 billion DVDs

Sources: UNECE 2017

### **Future Value: Innovation and Data Driven**



Adopted From: When the human body is the biggest data platform, who will capture value? Progressions 2018, Life Sciences 4.0: Securing value EY 2018

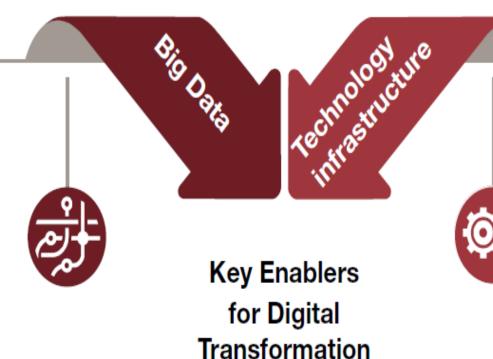
### **Key Enablers for Digital Transformation**

#### Combine Big Data to provide unified view of consumer insights

- Consumer data from all sources
- Big data governance
- Data security and protection

## Instil a digitally-ready culture and mindset

- Clear digital strategy
- Collaborative mindset
- 'Test-and-learn' mentality



Develop appropriate technology infrastructure to replace legacy systems

- Digital investment roadmap
- Digital IT architecture
- Enabled for integration





#### Acquire and strengthen digital skills

- Integrated digital resource plan
- Digital-ready, cross-functional teams
- Strong digital leadership

Source: The Future of ASEAN-Time to Act, PwC, May 2018 Indonesia: Giant lake with million cubic of fresh water that required to transform as the hydroelectrical power and water irrigation

### Giant Lake: Transformation

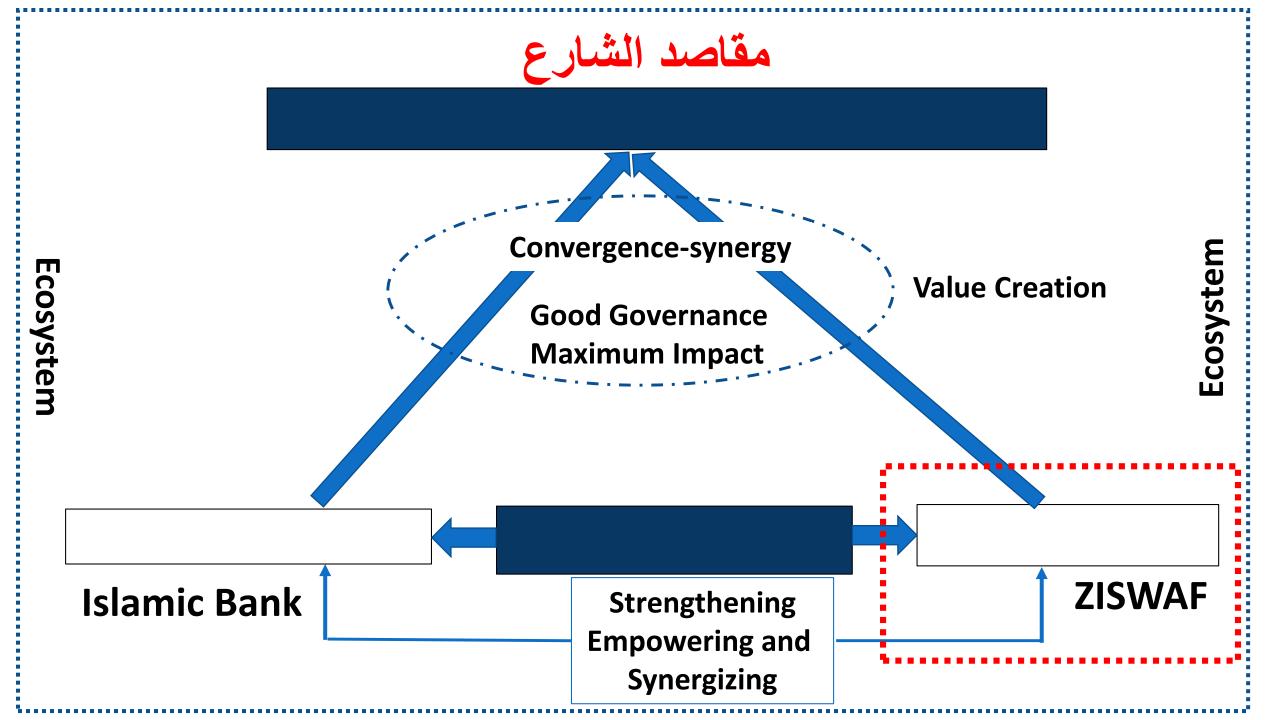


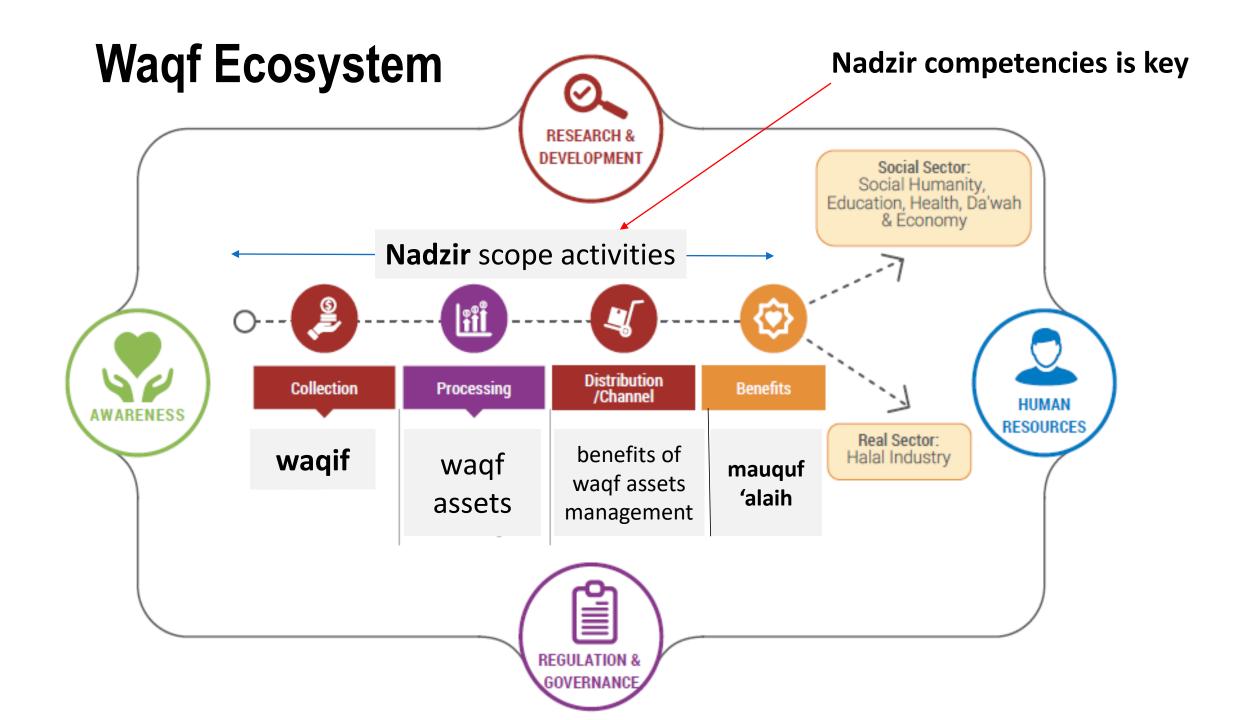
Transformation: Maximum number but minimum power to maximum power

# What we should do?

## What we should do

- Develop ecosystem and shifted paradigm (musabaqoh-muawwanah)
- Increase number of waqif through literation and awareness
- Increase amount and diversity of waqf asset
- Strengthen nadzir competencies-capacity building in creating added value of waqf asset management (sense of business, entrepreneurship and value creation)
- Improving quality of governance –compliance with good governance principals-waqf core principles)
- Divers in the managing of waqf asset with zero (minimum) risk principal (waqf linked sukuk), especially to support Islamic economy
- Take advantage of digital dividend (incl. asset digitalization)





### Synergize between Baznas and BWI:

extraordinary resources



# Four main strategies for shariah economic development in Indonesia

#### 1. Strengthening Halal Value Chain

The main strategy in the masterplan is to strengthen the entire halal industry value chain in Indonesia, from upstream to downstream (end-to-end). This applies to all clusters, which are prioritised and measured in the Global Islamic Economy Indicators (GIEI), as well as those needed by the national economy such as renewable energy or social security.

### 3. Strengthening Micro, Small, and Medium Enterprises (MSMEs)

Even though individually the economies of MSMEs are small, but if the approximate 60 million MSMEs are combined, they are counted as the largest economic players in Indonesia. In fact, MSMEs have absorbed more than 90% of the national workforce and contributed to more than 50% of GDP. Thus, this sector definitely has a great advantage in strengthening the halal industry.

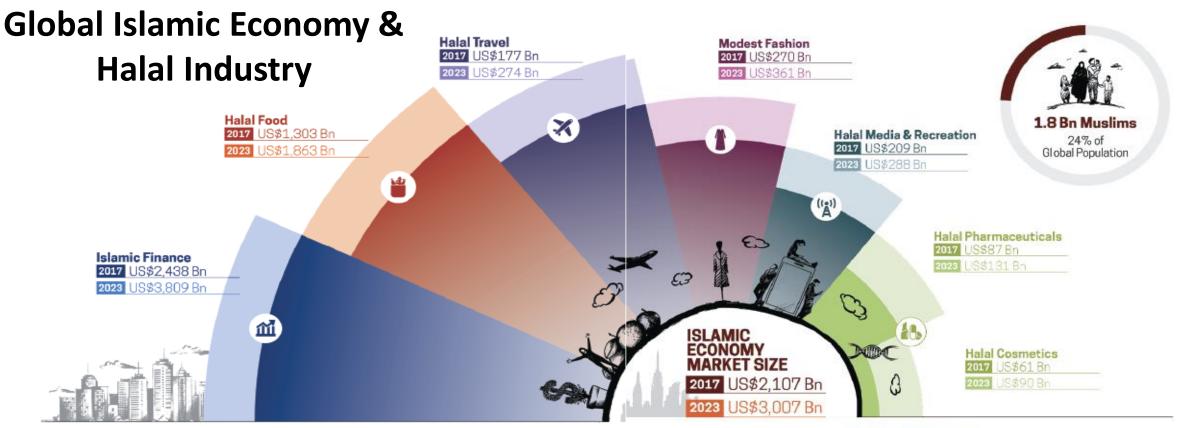


#### 2. Strengthening Islamic Finance Sector

The purpose of this second strategy is to ensure the Islamic financial sector can be a key driver of the halal value chain or the halal industry in Indonesia. At the same time, this strategy also aims to increase the volume of Islamic banking and financial businesses.

#### 4. Strengthening the Digital Economy

In improving the competitiveness from global player, Indonesia through national halal industry needs to adopt digitalisation in their operation as it will decrease the cost while improving its efficiency such by adopting Islamic digital payment gateway.



#### **Key Drivers Today**



Reat of World

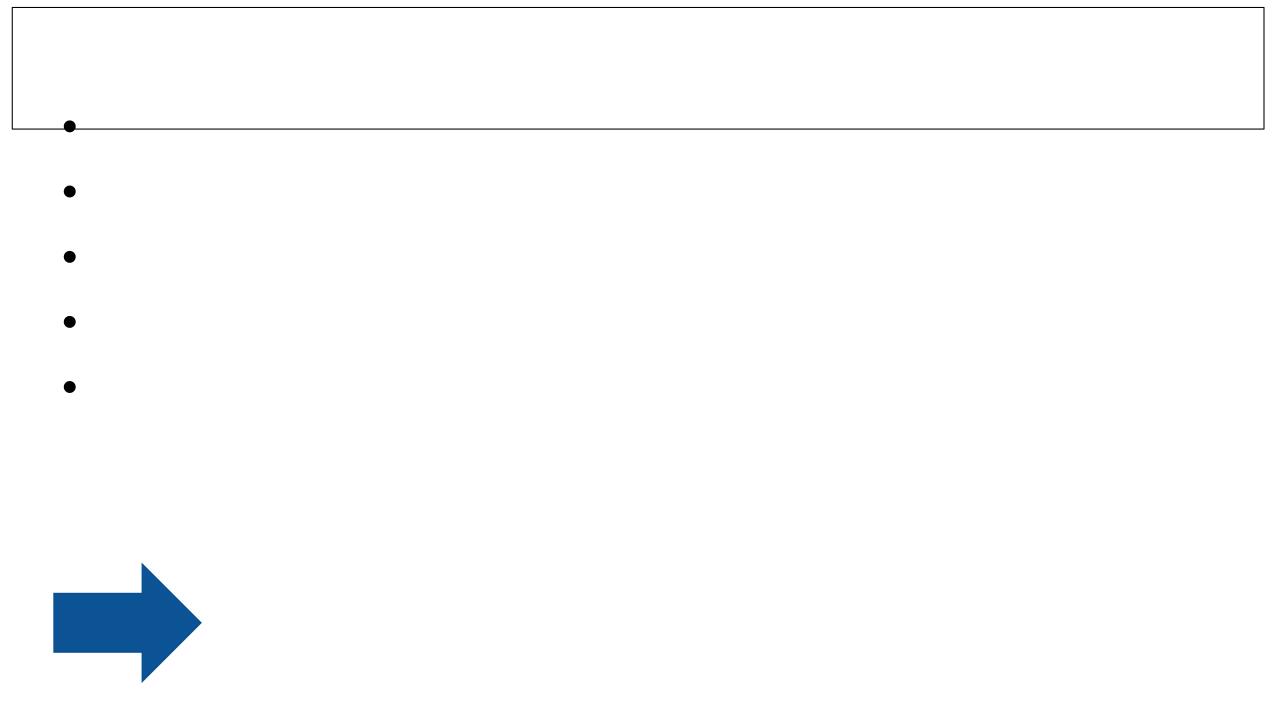
by Islamic countries (OK\*) 2017

in Islamic World

#### **Future Enablers**



# What we should do? Preparing the new ISF (waqf) generation (millennial and digital native)





# What we should do? Preparing waqf core principles (WCP) and waqf linked sukuk

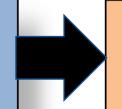


### Waqf Core Principles Contents: Launched on October 2018

Area of Regulation



**Principles** 



Technical documents

Legal foundation

WCP 1 - 4

Guidance for legal contents

Waqf supervision

WCP 5 - 9

Techniques, tools, and indicators

Governance

WCP 10 - 11

Necessary institutional arrangements

Risk management

WCP 12 - 23

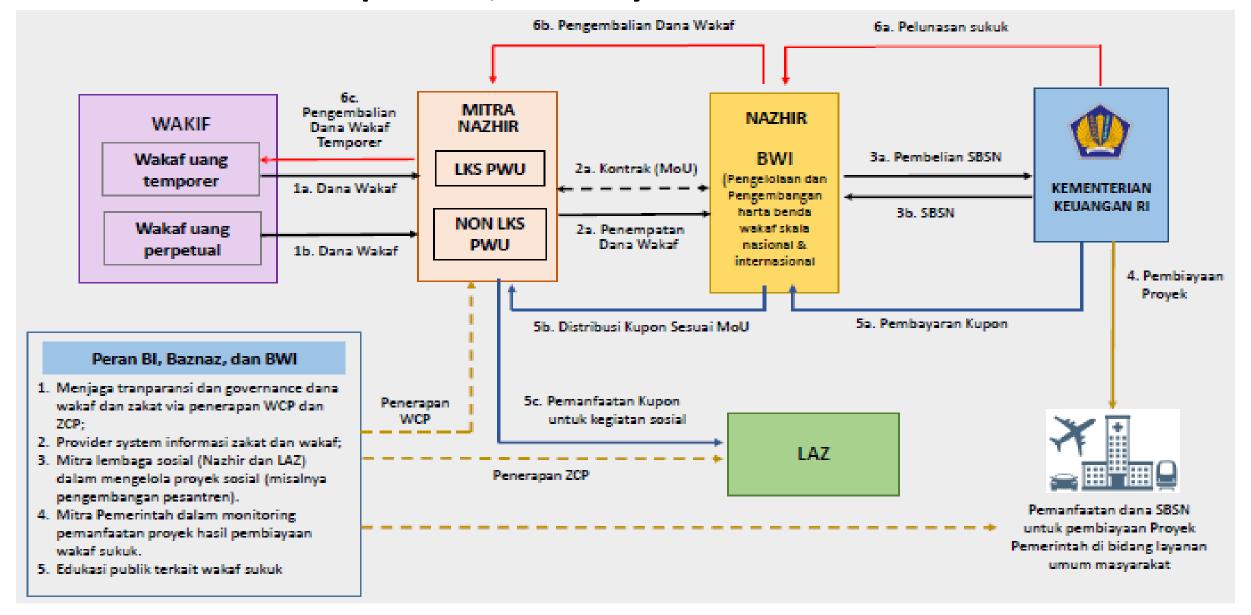
Risk Management Framework

Sharia Governance

WCP 24 - 28

Guidance on sharia and AML/CT

# Waqf Linked Sukuk scheme: Innovation based on Cooperation between Indonesian waqf board, Ministry of Finance and Bank Indonesia



# Waqf: One Give For Many Generation

